The Great Depression in Europe: Economic Thought and Policy in a National Context

> Edited by Michalis Psalidopoulos



ALPHA BANK Historical Archives Athens 2012

This volume is dedicated to the memory of Alfred W. 'Bob' Coats, great teacher, economic historian and historian of economics, mentor, colleague and friend to many.

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Preface

The 2008 crisis resulted, among other things, in the questioning of established economic doctrine and in an attempt to reshape economic thought. This does not constitute a paradox and, in all probability, any novelty. The 1929 crisis had corresponding effects on the field of economic thought and eventually led to the emergence of Keynesianism.

In view of this, the Alpha Bank Historical Archives deemed that the idea of calling a conference to debate on the formation of economic thought in the European countries that have been studied to a lesser degree, after the 1929 crisis, would be fascinating. The particular interest certainly lies on the fact that even though, on an international level, much is known of the Great Depression's influence on economic thought, this applies to economically dominant countries only; the less important ones – Greece included – still remain on the fringe of academic production. The Conference in question, entitled 'The Great Depression and Economic Thought in Europe's Less Industrialised Countries Revisited', was held at the Banknote Museum of the Ionian Bank in Corfu, on 1 and 2 October 2010. Academics and researchers from European countries participated in the Conference, a fact which led to its organisational success.

The Alpha Bank Historical Archives would like to express their deepest gratitude to Professor Michalis Psalidopoulos for taking the initiative to propose and consequently organise this Conference. In addition, we would like to thank him for the exemplary editing of the Conference Proceedings, currently published under the title 'The Great Depression in Europe: Economic Thought and Policy in a National Context'. Finally, we would like to extend our warmest thanks to all those who participated in the Conference and contributed to the publication of the present volume for their diligent and high-quality work.

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I would like to thank all the participants for their papers, as well as Professors Roger Backhouse, Phillipe Fontaine, Harald Hagemann, Christos Pitelis, Nicholas Theocarakis and Stavros Thomadakis and Dr Andreas Kakridis, who served as discussants and enriched authors with their comments.

A special word of gratitude goes to Alpha Bank; Mr Hector Verykios, Secretary of the Board of Directors, who shared with us the Conference Proceedings and ensured that the hospitality was perfect; Ms Loukia Frossinou, who masterminded the whole event; and Ms Andromache Theodoropoulou, who provided secretarial support in Athens and practical assistance on the spot, making the Conference an event to remember.

Finally, I would like to thank my colleague at the Department of Economics of the University of Athens, Professor Kostas P. Kostis, for suggesting on behalf of the Alpha Bank Historical Archives to me that I undertake the planning of the Conference and the editing of the Proceedings.

Ms Alexandra Pel's assistance in the final editing of the papers and Ms Victoria Lekka's contribution to the final editing of the book is gratefully acknowledged.

Michalis Psalidopoulos

The Great Depression in Portugal: Diagnoses and Remedies*

José Luís Cardoso

1. Introduction

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This essay is a reflection upon the impact that the Great Depression had in Portugal, in the years immediately following the crash of the New York Stock Exchange (1929-33). Because this was a crucial period for the laying of the foundations of a new authoritarian political regime in Portugal - which thereafter remained essentially intact until the revolution of April 1974 - it is important to question whether the effects of the economic and financial depression occurring at that time on an international scale had any repercussions on the political and economic organization of that regime. It is known that the direct effects of the international crisis were not felt so intensely in Portugal as they were in other European countries. Yet, it still remains necessary to add to the historiography dedicated to this theme and to analyze, both by identifying the reasons for its occurrence and by defining the solutions adopted for overcoming it, to what extent the crisis became a pretext of and a justification for consolidating the institutional structure of the Estado Novo [New State] in Portugal.

* The author is grateful for comments on an earlier version of this paper from Michalis Psalidopoulos, Nicholas Theocarakis and participants at the conference on Corfu. This contribution is an outcome of the research project 'Corporatism, Political Institutions and Economic Performance: Advances in Contemporary European History', ongoing at the Institute of Social Sciences of the University of Lisbon, funded by the Fundação para a Ciência e a Tecnologia (PTDC/HIS-HIS/ 100544/2008).

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In order to signal more clearly what is new about this present contribution, a brief survey is undertaken in the second section of this essay, summarizing the knowledge that has so far been acquired about the theme under analysis. Based upon this legacy, an attempt is made to point out possible new avenues for research. One of the first aspects to be discussed relates to the impact of the Great Depression in the field of economic theory as developed in Portugal in the early 1930s. Since it is known how important economic and financial disturbances were for amplifying and renewing the explanations and models of analysis provided by mainstream neoclassical economics, it seems opportune here to pay close attention to the way in which questions relating to the business cycle and economic fluctuations were discussed at the theoretical level in Portugal. This will be the central topic of the third section of this essay. In the fourth section, we return to the matters that have tended to be on the agenda of Portuguese historiography about the Great Depression, paying close attention to the testimonies provided by those political, economic, financial and business agents who wrote about the events that they witnessed. A critical assessment of the voices whose echoes were heard at that time in official documents, in the brochures published by different associations or in the daily press, makes it possible to understand how the diagnosis of the Great Depression and the international crisis was transformed into the cornerstone of the Portuguese political and economic system, a subject that will be afforded further clarification in the conclusions of this text.

2. The historiographical legacy

Amongst the authors who have devoted themselves to studying the impact of the Great Depression in Portugal, there has been almost unanimous agreement in noting that such an impact was 'relatively belated, swift and low in its intensity'.¹ This neat synthesis proposed by

Fernando Rosas was intuitively perceived by Alfredo Marques and Nuno Valério in their PhD theses, written respectively in 1980 and 1982, but only published later on.² In keeping with this synthetic formula, it can be safely stated that the most significant falls in economic activity occurred only in 1931 and that, by 1932, the Portuguese economy was already showing signs of a recovery, which was itself made easier by the limited spread of the negative effects of the crisis.³

In fact, it is clearly documented that the falls in the external market were far less intense in Portugal than in other countries, by virtue of the nation's limited openness to foreign trade (between 1925 and 1930, exports represented 10% of GDP and imports roughly 20%). At the same time, because of the specialization and sectoral specificity of Portuguese exports (mainly concentrated in wine, cork, canned food and colonial agricultural products for re-export), which offered some guarantee of their placement abroad, without any loss in competitiveness, as well as a reduction in import prices due to the international fall in price levels, the Portuguese balance of trade was able, throughout the years of the Great Depression, to continue at the same level without any worsening of its deficit.

The unemployment rate recorded in Portugal in the first half of the 1930s also had much lower values (5.5%) than most of the more developed economies (15%), due, above all, to the predominant role played by the agricultural sector in the structure of the Portuguese economy and, consequently, to the existence of conditions that favoured self-consumption and the absorption of urban unemployment. There was the added advantage that, in the case of industry, its small size, scattered nature, low level of technological development and low level of

2 Alfredo Marques, Política Económica e Desenvolvimento em Portugal, 1926-1959. As duas Estratégias do Estado Novo no Período de Isolamento Nacional, Lisbon: Livros Horizonte, 1988; Nuno Valério, As Finanças Públicas Portuguesas entre as duas Guerras Mundiais, Lisbon: Cosmos, 1994 [1982].

3 For a summary in English of the economic and financial situation in Portugal during the course of the Great Depression, and for an explanation of the factors that dictated its limited impact, cf. Jaime Reis, 'Portuguese Banking in the Inter-war Period', in Charles Feinstein (ed.), *Banking, Currency and Finance in Europe between the Wars*, Oxford: Clarendon Press, 1995, pp. 490-499.

¹ Fernando Rosas, *O Estado Novo nos Anos Trinta. Elementos para o Estudo da Natureza Económica e Social do Salazarismo, 1928-1938*, Lisbon: Editorial Estampa, 1986. [Unless otherwise stated, all translations are my own.]

foreign investment allowed for a faster sectoral restructuring than in other countries.⁴

Despite these softer effects, there were clear signs of a slowing down of economic activity due to the decrease in the international demand for Portuguese products, most notably colonial products for re-export. As far as the balance of payments is concerned, the positive impact caused by the return of the Portuguese capital that had flowed out of the country during the war and had not been put to good use abroad was greatly outweighed by the negative impact of the reduction in the remittances of emigrants, due to the controls and restrictions imposed by the countries of destination of Portuguese emigration, particularly Brazil.⁵

Despite the slowing down of the rate of growth resulting from the difficulties experienced in the international conjuncture, the Portuguese economy displayed a satisfactory performance that enabled the country, from 1935 onwards, to return to the levels that it had reached before the outbreak of the Great Depression.⁶ Such a fact underlines the specific and benign nature of the situation experienced in Portugal, when compared with the repercussions felt in other European countries.⁷

4 Ana Bela Nunes and José Maria Brandão de Brito, 'Política económica, industrialização e crescimento', in Fernando Rosas (ed.), *Nova História de Portugal*, vol. XII: *Portugal e o Estado Novo, 1930-1960*, Lisbon: Editorial Presença, 1990, pp. 306-351; Maria Eugénia Mata and Nuno Valério, *História Económica de Portugal. Uma Perspectiva Global*, Lisbon: Presença, 1994; and Maria Eugénia Mata, 'As crises financeiras no Portugal Contemporâneo. Uma perspectiva de conjunto', in Sérgio Campos Matos (ed.), *Crises em Portugal nos Séculos XIX e XX*, Lisbon: CHUL, 2002, pp. 33-55.

5 Cf. Nuno Valério, 'Crise económica de 1929', in António Barreto and Maria Filomena Mónica (eds), *Dicionário de História de Portugal*, vol. VII, Porto: Livraria Figueirinhas, 1999, pp. 472-473.

6 Cf. Pedro Lains, 'A economia portuguesa entre as duas guerras mundiais', in idem, *Os Progressos do Atraso. Uma Nova História de Portugal, 1842-1992*, Lisbon: Imprensa de Ciências Sociais, 2003, pp. 147-167.

7 On this subject, cf. the comparative tables compiled by Derek H. Aldcroft (*Studies in the Interwar European Economy*, Aldershot: Ashgate, 1997, pp. 140-144), which show that, throughout the period from 1929 to 1933, Portugal, Greece and Denmark were the only European countries to display a positive evolution in terms of GDP. For the same period, and as far as the indices of industrial production are concerned, only Portugal, Greece and Bulgaria displayed a positive evolution.

The reasons why Portugal enjoyed such a capacity for neutralizing or minimizing the effects of the Great Depression have been unanimously attributed to the policy of financial stabilization developed under the iron rule of António de Oliveira Salazar, who became Minister of Finance in April 1928. Particularly highlighted are the successful policies of budgetary equilibrium and exchange rate and monetary stabilization, which made it possible to put an end to an extremely long cycle of deficit budgets and to guarantee that the outflow of capital abroad could be brought under control, before the effects of the international crisis could make themselves felt. The elimination of the internal and external public debt, the tax reform of 1928-29, which introduced new taxes and brought a tighter control of the budget deficit through measures implemented on the income side, the extremely careful supervision of the state's current expenditure, and the reform of credit regimes and credit institutions (Bank of Portugal and Caixa Geral de Depósitos) and of financial inspection (Inspectorate-General of Finances and the Court of Auditors) were also important measures for ensuring that, in 1931, when the onset of the crisis could no longer be avoided, its effects were not as onerous as they might have been without such preventive mechanisms.8

However, in addition to these preventive measures, there was also a determined and reactive response to be noted in terms of economic policy, namely through decisions of the following types: restricting private consumption (through taxation) and public consumption (by reducing public expenditure), in keeping with the principles of a balanced budget; stimulating exports through a competitive exchange rate policy (with the escudo following the pound in joining and later abandoning the gold standard system, as well as in its successive devaluations); fostering both private investment (by lowering interest rates, which also eased the burden of the public debt charges) and public investment (by increasing public spending, especially in the sectors of

8 Fernando Rosas, *O Estado...*, op. cit.; Ana Bela Nunes and José Maria Brandão de Brito, 'Política...', *op. cit.*; Maria Eugénía Mata and Nuno Valério, *História...*, op. cit.; Jaime Reis, 'Portuguese...', *op. cit.*

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road building and port construction); and creating special social security and welfare systems designed to protect the unemployed and the social groups most in need of support.

Some interpretations⁹ suggest that the signs of an impending crisis were enough to justify direct state intervention and specific campaigns both to strengthen the agricultural sector (the 'Wheat Campaign', begun in 1929) and the industrial sector (the 'Industrial Conditioning' regime, introduced in 1931) and to intensify colonial dependence in commercial and financial matters (the 'Colonial Act', decreed in 1930). For other authors, however, the dynamics acquired by these economic policy options were generated by much more than the simple and direct motivation of a crisis that, in itself, and given its limited impact on the Portuguese economy, was not severe enough to justify such drastic and urgent measures.¹⁰

Regardless of these nuances in terms of interpretation, there is, however, reasonable consensus amongst historians from the period in relation to the conditions under which the Great Depression occurred in Portugal, as well as in relation to its most notable effects and the political responses that it gave rise to. It is interesting to note that most of these historical interpretations reproduce the arguments that were put forward at the time by the actors with greatest responsibilities in government circles and in the representation of economic interests. The difference between the present-day explanations and their contemporary versions is naturally to be found in the degree of importance and merit that politicians, academics, businessmen and journalists from the 1930s attributed to the actions perpetrated by the government led by Salazar. However, the greater distance that historical analysis affords must not prevent us from recognizing the tools and modes of analysis that were put

 Joel Frederico Silveira, 'Alguns aspectos da política económica do fascismo, 1926-1933. Da crise de sobreprodução ao condicionamento industrial', in AA.VV., *O Fascismo em Portugal*, Actas do Colóquio da Faculdade de Letras, Março 1980, Lisbon: A Regra do Jogo, 1982, pp. 341-399; Sacuntala Miranda, 'Crise económica, industrialização e autarcia na década de 30', in AA.VV., *O Estado Novo. Das Origens ao Fim da Autarcia, 1926-1959*, vol. 1, Lisbon: Fragmentos, 1987, pp. 249-258.
 Alfredo Marques, *Política...*, op. cit., pp. 49-55. to use by the authors who directly experienced the events and problems that are being studied here; as we shall see below, in section 4, the testimonies and statements compiled through a methodical and systematic reading of available written records allow us to enrich our analysis of the scope of the impact that the Great Depression had in Portugal.

One of the frequently ignored aspects within the range of this impact, which will be discussed later on, is the analytical dimension, of which some authors from academic circles were aware.

3. Impacts on economic theory

Among the scattered theoretical contributions on the study of business cycles by Portuguese authors before the Great Depression, the name of Bento Carqueja should be singled out. In his textbook definition, a crisis is a 'disturbance of the equilibrium between production and consumption needs',¹¹ due to the incapacity of the price system, under conditions of free competition, to regulate the relationship between supply and demand. In the chapter of his textbook dedicated to the 'limitations of production', he presented a simplified classification of the different forms of crisis (industrial, commercial, monetary, financial), and their duration and scope (partial or general). He also referred to crises as a moment in the process of the cyclical oscillation of the economy, fundamentally based on the works of Clément Juglar and Albert Aftalion.¹²

Carqueja considered that the central elements for diagnosing a crisis situation are a fall in prices, a decline in foreign trade and an increase in unemployment. But the central question that he developed in this section of his book is the duality in the theoretical explanation of crises,

11 Bento Carqueja, *Economa Política*, vol. 11, Porto: Oficina do Comércio do Porto, 1926, p. 642.

12 Clément Juglar, *Des crises commerciales et leur retour periodique en France, en Angleterre, et aux États-Unis*, Paris: Guillaumin, 1862; Albert Aftalion, *Les crises périodiques de surproduction*, Paris: Librairie Marcel Rivière, 1913. JOSÉ LUÍS CARDOSO

depending on whether one chooses to consider the crisis as a phenomenon of overproduction or as a phenomenon of underconsumption. Despite the didactic and apparently neutral tone of his writing, Carqueja seems to have been more critical of the explanation of crises as a phenomenon of underconsumption, both because of the insufficient purchasing power of the social groups most affected by inequality in the distribution of wealth and because of the shortage of capital and savings. In this sense, the explanation given by M. Tugan-Baranowsky¹³ and Arthur Spiethoff merits special attention, since for them crises resulted from processes of overinvestment and an exaggerated expansion of credit to finance projects with a powerful component of technological innovation.

Also fitting within this overall panorama of reflection is the contribution to the theoretical analysis of crises made by João Pinto da Costa Leite, which corresponds to the dissertation that he presented to the Faculty of Law of the University of Coimbra in 1933 as part of his application for a full professorship. Although he did not make any original contribution to the theoretical production of that time, his work nonetheless amounts to an excellent survey of the main approaches developed by economic science with the aim of interpreting business cycles and economic fluctuations. The prominence that Costa Leite's book undoubtedly deserves was not afforded to it at the time, due to the lack of theoretical reflection that characterized the university environment, where a book of this type might be discussed. It is worth rescuing this work from such forgetfulness.¹⁴

13 M. Tugan-Baranowsky, *Les crises industrielles en Angleterre*, Paris: M. Giard & E. Brière, 1913.

14 The historiography of economic thought has itself not been very prodigious in recognising the significance of this work. The exceptions are Ferreira and Bastien (Rui Viseu Ferreira, 'Consequências da crise de 1929 no pensamento económico em Portugal. Costa Leite e a teoria das crises', in António Almodovar (ed.), *Estudos sobe o Pensamento Económico em Portugal*, Potto: Faculdade de Economia, 1990, pp. 207-226; Carlos Bastien, 'João Pinto da Costa Leite (Lumbrales)', in José Luís Cardoso (ed.), *Dicionário Histórico de Economistas Portugueses*, Lisbon: Temas e Debates, 2001 pp. 181-183).

The author began by stressing the opportune nature of the problem under analysis:

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In economics, few problems today are as interesting as that of crises. It is not just because of the topicality that is presented by a crisis that has reached uncommon levels of intensity; it is because the problem of crises or the problem of cycles, as one generally prefers to call them nowadays, contains within it such a large number of fundamental questions that it can be said to be one of the key problems in economic science.¹⁵

Although the motivation he felt is so obvious and up-to-date, Costa Leite made no further reference to any of the signs or symptoms of the Great Depression that were being exhibited at the beginning of the 1930s with such enormous impact and 'uncommon levels of intensity'. His approach is deliberately removed from reality, displaying no concerns of a practical or political nature, making no diagnoses and presenting no solutions. In fact, he was only interested in approaching the problem of crises at the theoretical level. The definition that accompanies his reasoning throughout the book is that the crisis corresponded to a phase in the alternation between prosperity and depression, occurring within a process of economic evolution that is discontinuous in nature:

These oscillations that constantly follow on from one another therefore result in an alternation between prosperity and depression, interrupted at the moment of moving from the former to the latter by profound manifestations of economic disequilibrium. It is these moments of transition, when disequilibrium is displayed at its most acute, that constitute the cyclical crises.¹⁶

The basic idea is that there are in fact moments when it is impossible for the various elements of the economic system to adapt simultaneously and

15 João Pinto da Costa Leite, Ensaio sobre a Teoria das Crises Económicas, Coimbra: Coimbra Editora, 1933, p. 1.
16 Ibid., p. 16. harmoniously to the new conditions resulting from long-term trends. The analysis of crises is therefore also the study of what can or must be minimized or avoided, so that the effects of their occurrence may be effectively guarded against.

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In the opening chapters of his book, Costa Leite referred to the controversy among Say, Malthus and Sismondi, about the occurrence of crises of overproduction, which he used as an example of a first theoretical debate to demonstrate the importance of the phenomenon. He also described the phases of the cycle (prosperity, crisis, depression, and recovery or 'rebirth') and discussed the problem of the different frequencies and lengths of crises, ranging from the Juglar short cycles to the Kondratieff long waves. Attention is also drawn to the international nature of crises, as a way of revealing the links between the different national economies and as a sign of the seriousness that their occurrence transmits, especially in countries with a more developed industrial structure.

Costa Leite considered that the quantitative and empirical treatment of crises, by observing the oscillations in economic activity, the variations in prices and their presentation in statistical series, is essential for increasing our knowledge about them; hence, the admiration that he showed for the contributions that give special emphasis to this type of approach, namely the works of Juglar, Mitchell and Kuznets. Yet he also considered a theoretical approach to be essential, situating the problem in its analytical dimension and explaining the reasons why crises occur, not from a perspective of direct and unmistakable causality, but through the consideration of the reciprocal relations between the various elements of economic organization.¹⁷

The explanations for crises are diverse and can give greater emphasis either to the organization of production or to the distribution of wealth and the possibility of consumption, or even to the amount of currency in circulation. For Costa Leite, 'as the various theories about crises began to appear, one particular fact was being highlighted: the impossibility of attributing the responsibility for crises to just one single element of economic organization'.¹⁸

His starting point is the equilibrium that is characteristic of traditional economic analysis and the identification of the conditions and factors preventing such equilibrium from being maintained. Or, in other words, for Costa Leite, it is not possible to conceive of crises outside the theory of equilibrium, for only in this way can we understand how this equilibrium has been disturbed:

If we conceive of cycles as being movements of the economic structure adapting to the changes affecting its different elements, and if we think that the way in which cycles develop has varied with the changes made to that structure, we shall see how the theory of equilibrium provides the right path for solving the problem.¹⁹

According to the basic theoretical line of argument followed by Costa Leite, when faced with a new circumstance affecting the functioning and organization of the economic structure, this same structure is shaken by a series of wavelike movements that cause changes to the initial equilibrium.²⁰ Such movements result, after all, from the impossibility of all the elements of the economic structure instantly re-adapting to the new conditions caused by the impact of an external force or circumstance.

The main thesis that he put forward in his book, and which forms the essence of his theoretical reasoning, is that the extension of the productive process as a result of technical progress (a clear influence of the Austrian theory of capital, to which the author did not specifically refer) gives rise to highly significant changes in the organization of

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¹⁷ The approach that he adopted is regularly punctuated by references to the works of Aftalion and Lescure, which were clearly his sources of inspiration (Albert Aftalion, *Les crises..., op. cit.*; Jean Lescure, *Des crises générales et périodiques de surproduction*, Paris: Larose et Tenin, 1906).

¹⁸ João Pinto da Costa Leite, Ensaio..., op. cit., pp. 55-56.

¹⁹ Ibid., p. 59.

²⁰ The influences that he explicitly recognized in this allusion to the need to explain crises as phenomena arising from a disturbance to equilibrium – which implies adopting clear theoretical principles in the analysis of equilibrium – are those of Marco Fanno, Pigou and Wagemann.

economic activity, with disturbances to the economic equilibrium between production and consumption and to the regular functioning of the monetary system and the credit system. In other words, the greater dynamism of economic life makes it increasingly complex and difficult to realize the circuits that characterize the real sphere and the monetary sphere of the economy:

Disturbances occur incessantly on the goods side – through overproduction of certain producer or consumer goods, through deficiencies or excesses in the setting up of reserves, through sudden contractions in consumption or through its sudden expansion – and on the side of currency in circulation – through some sudden shock to the public confidence about the currency, through a sudden contraction of credit that will suffocate a cycle of production that has already begun, or for any other reason.²¹

Beginning with the real economy, Costa Leite undertook a careful analysis, both of the distinction between consumer goods and producer goods and of the disturbances caused by the time lags in the supply and demand for these types of goods. His conclusion on this matter is very clear:

If certain crises can be attributed to exaggerations in the production of fixed capital and instrumental goods [i.e. capital goods] determined by the insufficiency of the profit rate as an indicator of market conditions, what is certain is that it is always consumption that imposes a limit on the fall in prices and the reduction of productive activity.²²

Once again, Costa Leite displayed an implicit acceptance of the guidelines established by the Austrian School and the analysis of the imputation of value according to which producer goods owe their

22 Ibid., p. 103.

existence and their value to the needs of the consumer goods that these same capital goods make it possible to produce. In other words, consumption is the main factor determining the organization of economic life, based on the premise that nothing is produced that does not have an outlet in the market. In Costa Leite's own words: 'Consumption is the *raison d'être* of all production, and no economies or savings are possible except for those that depend on the creation of wealth, whose aim is the ever more complete satisfaction of human needs'.²³ In this development of his argument, Costa Leite criticized the view that favoured an explanation of crises based on overinvestment and an excess of capital goods, as displayed in the works of Tugan-Baranowsky and Spiethoff.

As far as the interpretation of crises is concerned, and based on the functioning of the monetary sphere and the credit system, the author's basic premise arises from the acceptance of a general equilibrium of the Walrasian type, in which the conditions of equilibrium in the markets of final consumer goods and capital goods will also have to be matched in the capital and credit markets. Since it is the banks and the credit system that intermediate between the agents that hold savings and those agents that are interested in investing, it is essential to guarantee the fluidity of the system.

Costa Leite expounded the monetary theory of crises developed by Hawtrey,²⁴ considering the explanation of the business cycle through merely monetary factors to be an inadequate one, namely any explanation that is based on the commitment of national currencies to the gold standard system, or on the interpretation of the phases of prosperity and depression as mere outcomes of the ease or difficulty of obtaining credit in the banking market. It therefore seemed to him to be more suitable to adopt the explanation put forward by Keynes,²⁵ for whom the deficient functioning of the international payment or credit systems did not imply a denial of the importance of real factors for

23 Ibid., p. 105.

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²¹ João Pinto da Costa Leite, Ensaio..., op. cit., p. 81.

²⁴ Ralph G. Hawtrey, Trade and Credit, London: Longmans Group, 1928.

²⁵ John Maynard Keynes, A Treatise on Money, London: Macmillan, 1930.

explaining crises. Costa Leite accepted Keynes' interpretation of the fact that inflation does not depend on the amount of money in circulation, but instead on the relationship between the quantity of goods demanded in the market and the availability of such goods as a result of investment decisions. He was therefore able to conclude that:

It seems to us to have been demonstrated that cyclical phenomena cannot be attributed solely to monetary causes. Above all, from what has been said, we can see the confirmation of the so-called structural theory, which attributes crises to the ways in which the economic structure reacts to the various shocks that it may suffer. As the monetary system is a fundamental part of that structure, it reflects these cyclical oscillations and its development plays a fundamental role, which does not, however, permit us to consider monetary and credit phenomena as the initial cause, the driving force behind oscillations and crises.²⁶

To end his remarkable book, Costa Leite made a summary of his research and highlighted the importance of Schumpeter's theory of economic development²⁷ and the role played by the entrepreneur in the permanent discovery of new opportunities through innovative procedures, or, in other words, the replacement of old structures by new ones. Such innovations are equivalent to adjustment processes that establish the conditions for initial stability in the face of equilibria that have been disturbed; and it is thanks to the disturbing role played by innovations during the four phases of the business cycle (prosperity, recession, depression, recovery) that the economic system is able to generate by itself the elements that lead to its transformation and change.

It should be added that, in his theoretical digression about the theory of crises, Costa Leite did not hazard any more daring explanation about

crises and business cycles, cf. Dangel and Raybaut, 1997.

the significance of the Great Depression that was then underway. On this subject, he limited himself to accompanying what was the accepted trend among the economists immersed in the neoclassical tradition, hoping that the equilibria that had been lost could be re-established. According to the conventional wisdom, the Great Depression was a kind of price to pay or a punishment to be suffered for the rigidity of prices and wages, the institutional and political obstacles to the free play of market forces and the implementation of the premises of Say's law of markets. In a perfect economic world, disequilibria would always be fleeting in nature, so that the crisis caused by the Depression would be rapidly overcome if the markets were left undisturbed by spurious interferences.²⁸

However, Costa Leite's encounter with the works of Hawtrey, Hayek, Keynes and Schumpeter, amongst other crucial names for the development of economic science in the 20th century, is fairly revealing of the modernity and relevance of the references made by the Portuguese author, who sadly did not continue with this type of incursion into the terrain of economic theory.²⁹ The theoretical foundations that he showed he could interpret and work with would only very rarely be demonstrated again. His bold research agenda was suddenly interrupted and his intellectual energy was channelled into his militant defence of the corporative economic system and his interventions in conjunctural

28 On this and other limitations in the analysis of economists whose writings were contemporary to the Great Depression, cf. Randall E. Parker, *The Economics of the Great Depression. A Twenty-first Century Look Back at the Economics of the Interwar Era*, Cheltenham: Edward Elgar, 2007, pp. 4-11.

29 It should be emphasized here that Costa Leite's approach, consisting of an eclectic survey of different business cycle theories available, bears a resemblance to the systematic work that would later be ordered by the League of Nations from Gottfried Haberler (*Prosperity and Depression. A Theoretical Analysis of Cyclical Movements*, Geneva: League of Nations, 1937). On the relevance of Haberler's survey in the context of the development of macroeconomic theory in the 1930s, see Mauro Boianovsky, 'In Search of a Canonical History of Macroeconomics in the Interwar Period: Haberler's *Prosperity and Depression* Revisited', in Michalis Psalidopoulos (ed.), *The Canon in the History of Economics. Critical Essays*, London: Routledge, 2000, pp. 156-179 and Mauro Boianovsky and Hans-Michael Trautwein, 'Haberler, the League of Nations and the Quest for Consensus in Business Cycle Theory in the 1930's', *History of Political Economy*, 38/1, 2006, pp. 45-89.

²⁶ João Pinto da Costa Leite, Ensaio..., op. cit., pp. 179-180.

²⁷ Joseph A. Schumpeter, *The Theory of Economic Development*, London and New York: Oxford University Press, 1934 [1911].

matters relating to economic policy. The regime gained an epigone equal to all the others, and economic science lost a fine practitioner.

To end this brief incursion into the rarely visited territory of pure economic theory in Portugal, in the years immediately following the Great Depression and linked to the theme of crises, two other authors should also be mentioned.

The first of these is Marcello Caetano, who, in the dissertation that he presented for his doctorate at the Faculty of Law of the University of Lisbon, described in great detail the experiences of the depreciation of the national currencies in the European countries after the World War I, while also engaging in some theoretical considerations about alterations in the value of the currency.³⁰ He discussed Keynes' Tract on Monetary Reform,³¹ follows the reasoning of Hawtrey and Cassel, and accompanied very closely the reflections made by Aftalion in one of his last books dedicated to the problematics of crises.³² For Caetano, the occurrence of crises and sudden alterations in price levels, apparently brought about by changes in the amount of currency in circulation. should not cause us to forget the essence of the phenomenon of a depreciation of the currency, the origin of which is to be found in forecasts, or, to use Keynesian terminology, in people's expectations about the future utility of the currency. He was particularly clear about how future developments are bound up with the explanation of the present, using an economic language largely based upon Aftalion's psychological theory:

30 Marcello Caetano, *A Depreciação da Moeda depois da Guerra*, Coimbra: Coimbra Editora, 1931.

31 John Maynard Keynes, *A Tract on Monetary Reform*, London: Macmillan & Co., for the Royal Economic Society, 1923.

32 Albert Aftalion, *Monnaie, prix et change*, Paris: Librairie du Recueil Sirey, 1927. On the significance of the work of Aftalion, one of the authors who had the greatest influence on most Portuguese authors writing on the subject of economic crises and business cycles, cf. Cécile Dangel and Alain Raybaut, 'Albert Aftalion's Macrodynamic Theory of Endogenous Business Cycles', *Journal of the History of Economic Thought*, 19/1, 1997, pp. 71-92. But it must not be forgotten that, in periods when there is monetary depreciation, a collective and highly impressionable state of mind is developed, whereby individuals' judgements and opinions are returned to them completely transformed. And, in our opinion, it is this collective mentality, which can generate both confidence and suspicion, that decides the fate of the currency. To sum up: in a period of economic equilibrium, monetary depreciation may result from inflation. If inflation continues and depreciation increases, the forecasts made about the future utility of money begin to play a major role.³³

Another academic approach worthy of mention is the work of Raúl Humberto de Lima Simões, in his PhD thesis presented at the Technical University of Lisbon (Institute of Economics and Finance) in the same year, 1931, specifically dedicated to the problem of the guarantees and risks inherent in the functioning of credit systems.³⁴ For this author, there was no doubt as to the consequences of the crisis in terms of the disorganization of the banking system, due to the bankruptcies and insolvencies that it had provoked, obliging people to think in a new way about the problems of prudence and credit risks, and, in general, about the question of guarantees that banks would continue to function normally in times of crisis.

Yet, despite its academic motivation, this work fits better into the series of writings produced in the years of the Great Depression, geared towards stating the seriousness of the crisis and presenting the political proposals that would make it possible to attenuate or avoid its effects in Portugal. It is this set of materials that we shall look at in the next section.

33 Marcello Caetano, A Depreciação..., op. cit., p. 194.

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34 Raúl Humberto de Lima Simões, *A Crise Bancária Portuguesa e a Defesa do Crédito*, Lisbon: Oficina Gráfica do Instituto Superior de Ciências Económicas e Financeiras, 1931.

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Among the various authors and journalists who, at that time, wrote about the nature of the crisis, the idea was almost always expressed of a phenomenon that had various dimensions (political, monetary, social and psychological), with particular stress being placed on the mismatch between the abundance of supply and the shortage of demand. In other words, what was essentially at stake in the symptomatic revelation of a crisis was the adaptation of production to the needs expressed in the functioning of markets. Without the analytical sophistication that was to be found in Costa Leite's work, the explanations offered seemed to generally concur that the crisis should be understood as a phenomenon of underconsumption and a lack of purchasing power amongst the different populations.³⁵ However, for those authors who sought to reflect upon the phenomenon of the crisis, the most important thing was to understand its implications for analyzing the political and economic reality in Portugal.

A privileged outside observer of the Portuguese economic situation recognized that the years from 1932 to 1934 had strengthened the country's capacities to restrict the impact of the Great Depression and that they were also marked by the 'success with which the Government consolidated its achievements, and maintained the stability attained in the face of many adverse factors'.³⁶ For the trade secretary at the British Embassy in Lisbon, the Portuguese government had clearly demonstrated its capacity for action by balancing the budget deficit and overcoming the chaotic situation of public finances at the end of the 1920s, which afforded the nation some tranquillity for confronting the crisis. Such unequivocal praise of the measures decreed by a powerfully

35 Cf., amongst others, José Dias de Araújo Correia, A Crise nos seus Aspectos Económico e Social, Lisbon: Tipografia da Empresa do Anuário Comercial, 1932; Amaro Sacramento Monteiro, 'Crise industrial. Seus factores e soluções', 1º Congresso da Indústria Portuguesa. Teses e Comunicações, Lisbon: Empresa do Anuário Comercial, 1933; and F. Maia de Loureiro, Da Crise Actual. Economia Dirigida, Lisbon: Imprensa Portugal-Brasil, 1936.

36 A.H.W. King, *Economic Conditions in Portugal*, London: His Majesty's Stationery Office, 1934, p. 1.

led government could not, however, overlook the enormous advantage that Portugal enjoyed when compared with other economically more developed nations:

Throughout the crisis Portugal has been less vulnerable than most nations to the increasing pressure of world-wide depression, owing to the fact that she is essentially an agricultural country, and that her industrial output is disposed of entirely in her home and colonial markets, in both of which she enjoys a large measure of protection.³⁷

In this way, it was argued that the Portuguese success in fighting the crisis was, after all, the result of the fragility of the nation's economic structures and the protected environment of its home and colonial markets. This same point of view was also expressed by the man who was largely responsible for conducting its economic and financial policy, as early as 1930:

The repercussions of the crisis upon the Portuguese economic structure have been slowly felt since 1929, but they have gained increasing intensity in the course of 1930: our agricultural structure and the low standard of living of our population perhaps absorbed some of the shock, but they were not able to keep us removed from the difficulties experienced by the whole of the world [...]. Unemployment among the working classes has not reached levels that are in any way comparable with those recorded in other countries, but it has caused some damage, especially among the middle classes, who were already hard hit by the difficulties of the previous period.³⁸

However, while the backwardness of the Portuguese economy was the best guarantee that the impact of the Great Depression would not be particularly intense, since the consequences of a particularly adverse

37 Ibid.

³⁸ António de Oliveira Salazar, *Contas Públicas de 1929-1930*, Lisbon: Imprensa Nacional, 1930b, pp. 27-28.

international situation were quite substantially lessened, the public speeches made by Salazar in those crucial years of 1930 and 1931 tended to emphasize the success of the policy followed by the government under his direct leadership. Such a policy was first embarked upon in April 1928 when Salazar was appointed Minister of Finance, after two years of failure on the part of the dictatorial government that had emerged after the military coup of 28 May 1926 and whose attempts to obtain a foreign loan from the League of Nations had been repeatedly thwarted. The financial reconstruction set in motion by Salazar implied a series of measures in the concrete areas of budgetary consolidation, tax and tariff reform, reorganization of the credit system, incentives or special economic regimes applied to some sectors of activity, consolidation of public credit and normalization of the public debt. It presupposed strict and rigid control by the Ministry of Finance over government activity as a whole, namely through the prerogative of setting maximum limits for the budget funds allocated to the expenditure of each ministry, establishing the right to prior examination of all government initiatives with direct repercussions on revenues or expenditure, and the special capacity to intervene in the drawing up of all measures relating to the collection of revenues and the reduction of expenditure.

The praise heaped upon the successes achieved through some of these administrative procedures became particularly evident in a country that was finally ceasing to live forever on the tightrope of the budget deficit, threatened with the imminence of bankruptcy and collapse. The panegyrics and propaganda actions were transformed into instruments of persuasion, seeking to create a public opinion that was prepared to recognize the merits of a strong leadership. Texts filled with flowery rhetoric followed on from one another, legitimizing and justifying the generosity of the policy delineated by Salazar,³⁹ whilst also explaining

39 Amongst the vast range of materials produced for the effects of propaganda and acclamation, or even the self-proclamation of the goodness and superiority of the 'genius with figures' (José Dias de Araújo Correia, *Realidades e Aspirações de Portugal Contemporâneo*, Rio de Janeiro: Federação das Associações Portuguesas no Brasil, 1938b). Cf. António de Oliveira Salazar, *A Reorganização Financeira. Dois Anos no Ministério das Finanças, 1928-1930*, Coimbra: Coimbra Editora, 1930a; that, if the effects of the Great Depression were scarce, although visible, and if Portugal was managing to escape almost unharmed from an international crisis of unprecedented seriousness, then this was due to the reforms introduced previously, which had made it possible to soften and neutralize its effects:

Despite the advantages that have been achieved, it is fully clear that the world crisis has prevented us from reaping the benefits with which, under any other circumstances, we would be generously rewarded. Above all, without the crisis, the curve of economic improvement would have displayed its upward progress much more rapidly. [...] But where would we be, in fact, if the world crisis had not been preceded by financial reconstruction?⁴⁰

In the reports that he himself wrote about the public accounts, in the interviews that he gave to the daily press, in the speeches that he made at public ceremonies, and in the regular reviews that he ordered to be carried out, Salazar was an active and tireless figurehead, always insisting on the merits of restricting current expenditure and the rigorous implementation of a programme for the development of public works and

idem, Dez Anos na Pasta das Finanças, Lisbon: Edições SPN, 1938; idem, A obra de Salazar na Pasta das Finanças (27 de Abril de 1928 a 28 de Agosto de 1940), Lisbon: Edições SPN, 1940; Albano de Sousa, 'Crise industrial. Seus factores e soluções', 1° Congresso da Indústria Portuguesa. Teses e Comunicações, Lisbon: Empresa do Anuário Comercial, 1933; Marcello Caetano, A Obra Financeira de Salazar, Lisbon: Edições SPN, 1934; Artur Águedo de Oliveira, Finanças de Ontem e de Hoje, Lisbon: Edições SPN, 1934; idem, 'Finanças Verdadeiramente Nacionais', 1° Congresso da União Nacional, Lisbon: Sociedade Nacional de Tipografia, 1935; Paul Lavagne, La renaissance financière et économique du Portugal, Lisbon: Edições SPN, 1936; and Fernando Emídio da Silva, Finanças Portuguesas, 1928-1938, Coimbra: Coimbra Editora, 1938. For an objective analysis of the results presented by Salazar in the state's general accounts, with highly detailed information about the evolution of income, expenditure and public debt, as well as about the main economic and financial reforms implemented, cf. José Dias de Araújo Correia, Portugal Económico e Financeiro, vols I-II, Lisbon: Imprensa Nacional, 1938a.

40 Fernando Emídio da Silva, *As Finanças Portuguesas de Depois da Guerra. Crise e Resolução*, Lisbon: Imprensa da Universidade, 1934, pp. 68-69. services that was to make a decisive contribution towards softening the blows from the economic decline motivated by the international situation.

The appeal for calm and the injection of confidence were concerns that Salazar expressed in his programmatic texts and his government propaganda, alternating his delight with the fact that the need for budgetary equilibrium was understood and accepted by both economic and political agents with his fear that 'industrialists and businessmen may forget the population's extremely low capacity for consumption, and further reduce sales through the mistake of wanting to exaggerate the price'.⁴¹ He did not limit himself simply to observing events and did not hesitate to prescribe the behaviours that he considered most suitable for confronting the crisis.

For Salazar, the failures of international coordination were one of the most serious signs demonstrating that one could not afford to feel optimistic about overcoming the crisis. In his opinion, the theoretical work necessary for understanding the factors that had determined the crisis and its possible solutions were far too exposed to political agendas and to government environments in which decisions were dictated above all by national interests. Because of this, Portugal should therefore not limit itself to waiting, but should follow its own particular path, specifically by:

[...] opening up new fields of activity, causing more to be produced in those that we are already exploiting, creating a greater level of wealth than the one that we currently enjoy, causing work to be performed by many people who do not work and obtaining a greater return from collective activity.⁴²

Thus, both understanding and monitoring the crisis required designing and implementing policies intended to soften and combat the difficulties arising from them, which were being experienced by each country in a

42 António de Oliveira Salazar, *Contas Públicas de 1931-1932*, Lisbon: Imprensa Nacional, 1932, p. 27.

specific way. In addition, the policies that were publicly announced and implemented resulted from the pressures of interest groups that felt weakened by the effects of the crisis.

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As far as the representation and defence of the interests of the industrial sector were concerned, there was a clear preoccupation among the delegates and rapporteurs at the first Congress of Portuguese Industry, held in 1933, with strengthening economic policy instruments, aiming to boost exports and regulate imports, namely by increasing the national productive capacities in more competitive sectors (wine, cork, canned food) and negotiating new bilateral agreements with the main trading partners, introducing flexibility into the customs tariffs but without prejudicing the protectionist measures designed to safeguard national production.43 The organization of the export sector and the measures and instruments for stimulating development and foreign trade were areas that were afforded particular attention.44 Despite the moderately protectionist tone of the conference, it was recognized that protectionism was not an end in itself and that trading relations based on reciprocity and mutual advantages brought with them an obligation to accept competition as a guiding principle and to regard protection as a temporary instrument.

The clearest defender of a programme of industrial development was Albano de Sousa, who, in a series of articles published in the daily press at the end of 1929 and the beginning of 1930, or, in other words, at the height of the outbreak of the international crisis, argued in favour of state support for the concentration and cartelization of industry and called for the introduction of a policy of incentives and a preference for the consumption of Portuguese products.⁴⁵ In the paper that he delivered at the above-mentioned first Congress of Portuguese Industry, he presented

⁴¹ António de Oliveira Salazar, *Contas Públicas de 1930-1931*, Lisbon: Imprensa Nacional, 1931, p. 25.

⁴³ Alberto da Veiga Simões, 'Para uma nova política comercial portuguesa', 1º Congresso da Indústria Portuguesa. Teses e Comunicações, Lisbon: Empresa do Anuário Comercial, 1933.

⁴⁴ Joaquím Roque Fonseca, *Expansão Económica de Portugal*, Lisbon: Associação Comercial de Lisboa, 1933.

⁴⁵ Albano de Sousa, Aspectos da Vida Industrial Portuguesa. Artigos técnicos publicados no 'Diário de Noticías', Lisbon: AIP, 1930, p. 72.

an ambitious programme for the exploitation of natural resources, based on the premise that 'the reorganization of industry is the basis for the country's economic resurgence'.⁴⁶ In his opinion, there were powerful reasons dictating the absolute need for measures of economic nationalism and protectionism (support for production, dissemination of innovative industrial production and stimuli for the consumption of national products) as a response to the slowdown that had taken place in 1931.⁴⁷ Yet the figures recorded in 1932 rapidly warded off the spectre of a prolonged crisis, again reaching, or even exceeding, the levels recorded prior to 1931, and allowing Albano de Sousa to make the following optimistic conclusion:

With no visible decline having been noted in 1930 in the progress of industrial labour, we can say that the acuteness of the manufacturing crisis that beset us in 1931 has already been lessened, observing industrial activity as a whole, although certain sectors are still in the throes of a great depression.⁴⁸

A different view was put forward by the defenders of certain commercial interests, who advocated caution in adopting protectionist measures and raising taxes and customs tariffs. They considered that, if there was an excess of products on the market, it was to be hoped that the productive sectors would adapt to the markets' sales capacity, without resorting to tariff protectionism, which would only lead to an artificial increase in the price of products.⁴⁹

47 It should be noted that, according to the data published in such pioneering fashion by Albano de Sousa himself, from 1930 to 1931 there were falls of 28.7% in the consumption of iron, 10.4% in the consumption of imported coal and 17.7% in the imports of cotton for the textile industry. Mining production (pyrites) fell by roughly 28%. The overall value of exports fell by roughly 14% in that same year. It should also be added that the market prices of the main colonial products (coffee, rubber, cotton) fell by 50% between 1929 and 1931 (*Ibid.*, pp. 10-12).

48. Ibid., p. 12.

49 Cf. Alberto da Veiga Simões, *A Crise Europeia e os Problemas Actuais da Política Comercial Portuguesa*, Lisbon: Sociedade Tipográfica Editorial, 1930.

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Inspection, excessive regulation and restrictions on free trade were seen as disturbing evidence of a counterproductive economic nationalism, since they prolonged the crisis instead of easing it:

The serious mistake of governments has been to make efforts to restrict imports, through measures that economic logic itself condemns, at the same time favouring only those producers who work for the home market, and safeguarding the interests of a restricted class in detriment to the collective whole.⁵⁰

Caught between different pressures, the government led by Salazar, in his capacity as Minister of Finance, pursued a strategy that tended to increase state intervention and strengthen the institutional and political framework of economic activity. One of the areas afforded special attention was the promotion of public development and improvement works (especially road construction) with the aim of allowing for the absorption of the available labour force and contributing to a reduction in industrial and agricultural unemployment.

Yet the principal merit of Salazar's actions was his strategic determination, served by his undeniable technical competence in conducting fiscal and monetary policies. As far as fiscal policy was concerned, this competence was displayed in his already mentioned rigour in applying orthodox principles of rationality and equilibrium in the management of public finances; and, in the case of monetary policy, by his maintaining the stability of the escudo in relation to the pound, by accompanying the British currency in joining the gold standard system in July 1931 and subsequently abandoning it three months later. The close links between the escudo and the pound sterling on the foreign exchange market, with the escudo accompanying the pound's successive devaluations, were an inevitable consequence of the fact that the reserves of the Bank of Portugal were composed of securities payable in pounds, as well as that

50 E.A. Lima Basto, *Política Comercial Portuguesa*, Lisbon: Associação Comercial de Lisboa, 1934, pp. 72-73.

⁴⁶ Albano de Sousa, 'Crise...', op. cit., p. 16.

Britain represented 25% of Portuguese foreign trade and that the prices of Portuguese exports were quoted in pounds sterling. The stability of this relationship between the escudo and the pound was considered to be an appropriate policy at that time,⁵¹ and was later confirmed as a wise measure for lessening the effects of the international economic conjuncture:

The facts have shown that the abandonment of the gold standard was a sensible move: in this way, Portugal succeeded in defending its export trade, both with England and the sterling area, by accompanying the pound, and with the other countries, by devaluing the escudo; and, at the same time, imports did not become more expensive because of this, for the increased value of other foreign currencies was neutralized by the fall in international prices during the crisis of 1929-33.⁵²

5. Conclusion

The diagnosis made at the time of the Great Depression highlights the capacity for understanding a phenomenon that, because of its dimension and impact, called for careful reflection and an eloquent use of vocabulary: shock, disturbance, cataclysm, cyclone, painful situation, these were all expressions that were frequently used to describe a situation whose consequences could not always be captured in a particularly rigorous manner. It was, however, understood that the situation was sufficiently serious to require a strengthening of the capacity for sacrifice and the adoption of exceptional measures.

The reports appearing on a daily basis in the Portuguese press (especially from the mid-1930s onwards) about situations of unemployment, the lack of sales outlets for agricultural and industrial

products, the calls made by associative bodies and local authorities for the central government to take precautions and to adopt energetic measures, all point towards a state of hardship and penury. They reflect an everyday life of suffering that cannot be ignored when one looks at the overall behaviour of the Portuguese economy during these difficult years. This means that the effects of the Great Depression in Portugal – though soft they were when compared with what was happening in other countries – left profound marks on a highly vulnerable economic and social fabric whose capacity for creating and distributing wealth was far below that of the capitalist economies that suffered most, but which enjoyed better conditions for recovery.

Whatever view one wishes to take of the effective dimension of the crisis, there is no doubt that it served as a pretext for justifying and legitimizing the supposed political and moral superiority of those who knew how to manage scarce resources, create waves of confidence and make the most of dormant capacities. Above all, it served as a pretext for claiming that the only way to escape from this disorder and avoid chaos was to strengthen the authority and authoritarianism of the state:

In order to emerge from the spontaneous or systematized economic disorder that reduces nations to penury when it does not immerse them in anarchy and bankruptcy, no one would recommend extravagances or administrative absurdities. [...] The national authoritarian state offers the greatest possible organization and financial equilibrium, without detriment to, but instead with advantages for, the nation's economy. Its strong and stable government does not recognize the supremacy of any one social group, party or class, so that its financial activity is guided by the most fair and scrupulous justice.⁵³

This extremely powerful appeal for a strong state did not fall on stony ground. António de Oliveira Salazar, the Minister of Finance who

53 Artur Águedo de Oliveira, 'Finanças...', op. cit., pp. 14-15.

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<sup>Marcello Caetano, A Moeda Portuguesa e a Crise Britânica, Lisbon: n.p., 1932.
José Joaquim Teixeira Ribeiro, Introdução ao Estudo da Moeda, Coimbra:</sup> Atlântida, 1949, p. 187.

managed the crisis in order to triumph from it, was able to claim the honours for an effective management and rise to the leadership of a despotic government.

Nonetheless, against the rising tide of applause for Salazar's policy of budgetary equilibrium, and against the optimistic view about the capacity for managing the crisis that had been revealed by the Minister of Finance, there rose up some rare voices of disagreement, highlighting the seriousness of the various falls in productive activity, the increased rates of unemployment, the situations of liquidation, insolvency and bankruptcy faced by countless companies operating in all sectors of activity:

A wave of despair, a sure sign of a flood of revolt, invades the world. It was the force of the state that generated it; it is the insufficiency of the men of state that feeds it [...]. Concentrating power in the hands of the state in the Russian or Italian style represents a return to barbarism; it means falling into moral poverty and material ruin.⁵⁴

Apart from rejecting authoritarian solutions, this same author approved a form of state intervention that was not compatible with praising the virtues of a balanced budget:

Faced with imminent collapse, to proclaim that it is necessary to maintain budgetary equilibrium at all costs is like playing with fire. It does not satisfy the nation's legitimate anxiety, nor does it even make the concerns of civil and military officialdom any less gloomy. [...] So, let the men of state speak, but do not let them repeat the tired aria of the crisis that is coming to an end, when all the symptoms show us that it is tending to get worse.⁵⁵

54 João Perpétuo da Cruz, *Crises de Abundância*, Lisbon: Aillaud e Bertrand, 1931, pp. 28-29.

55 Ibid., p. 34.

In keeping with this message, another voice that was still able to make itself heard at that time, expressing its disagreement with Salazar, was that of Francisco Cunha Leal, who, although he did not accept the premises of minimum intervention on the part of a liberal state, nonetheless considered it essential to reserve for the state a higher mission of 'stimulating progress and guaranteeing social equilibrium'.⁵⁶ He therefore considered that the seriousness of the crisis was justified by the climate of suspicion and mistrust that caused great instability in market performance and which could only be avoided through the regulatory intervention of the state. Also, without knowing it, he therefore revealed a curious affinity with the theses that would be put forward slightly later on by J.M. Keynes:

It is therefore important that the state should become fit to guide and discipline the fertile but sometimes chaotic activity of capitalism and to establish a growing socialization of investments and means of production. Only a new concept of the state and a new social orientation, together with a methodical inspection of capitalist procedures, will be able to free the community from the clutches of a crisis that threatens to subvert civilization.⁵⁷

These last voices were minority voices and barely audible at the time, raised in opposition to the strategy followed by the all-powerful Minister of Finance. Salazar continued along the path that he had marked out in 1928 and was praised for the success of the policy that he had followed. The Great Depression gave Salazar the opportunity to create his own momentum, and he was able to use this as a pretext and instrument for his own political triumph.

56 Francisco Pinto da Cunha Leal, *A Técnica e as Transformações Sociais Contemporâneas*, Lisbon: [author's edition], 1933, p. 103; and idem, 'Aspectos objectivos da crise económica', *Vida Contemporânea*, I/8 (December 1934), pp. 638-654; II/9 (January 1935), pp. 5-23.

57 Francisco Pinto da Cunha Leal, A Técnica..., op. cit., p. 105.

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